

| Line | Project | Fund | 2023 | 2024 | 2025 | 2026 | 2027 | 2023-2027 5-Yr Total | Comments |
|------|---|------|-------------------|-------------------|------------------|-------------------|------------------|-------------------------|--|
| 1 | CAPITAL IMPROVEMENT PLAN (CIP) | | | | | | | | |
| 2 | Preliminary Studies (scoping/budgeting for capital projects) | GFa | 140,430 | 150,000 | | 170,000 | 150,000 | 610,430 | Scoping and programing studies for capital projects |
| 3 | Heritage Park Off Leash Area Improvements | GF | | 644,840 | | | | 644,840 | Paved walkways and additional pond improvements |
| 4 | Dredge Heritage Lake | COP | 7,199,880 | | | | | 7,199,880 | Dredge lake to improve depth for habitat, recreation, & irrigation (GBA 2020 est) |
| 5 | Accessible Dock Facilities Phase 2 | GFa | | 342,350 | | | | 342,350 | Accessible dock additions/improvements at Heritage Park & Kill Creek Park |
| 6 | Stoll Park - South Area Restroom Building & sewer for 2 restroom bldgs. | GFa | | 872,750 | | | | 872,750 | New restroom bldg. to serve shelter 1 and multi-purpose fields at Stoll Park |
| 7 | Theatre In The Park ADA Accessibility and Parking Improvements | GF | | 50,000 | | 2,125,800 | | 2,175,800 | Accessibility, parking, storm drainage, ticket booth, fencing, & security cameras |
| 8 | Theatre In The Park Restroom and ADA Improvements | GF | 1,821,430 | | | | | 1,821,430 | New West restroom bldg. with family restrooms, ADA renovation of East restroom |
| 9 | Land Acquisition for Parks and Trails | GFa | 560,000 | 620,000 | 450,500 | 580,000 | 750,000 | 2,960,500 | Land acquisition for streamway trails and parks |
| 10 | Heritage Park Trail to Lackman Road | GF | 511,650 | | | | | 511,650 | Trail development - shared use paved streamway trail |
| 11 | Big Bull Creek Park Sunflower Trail | GF | 932,200 | 100,000 | | | | 1,032,200 | Additional 1.2 mile paved trail near Sunflower Road |
| 12 | Coffee Creek Streamway Trail - Switzer to Antioch | GF | | | 2,035,890 | | | 2,035,890 | Approx. 1.4 mile paved trail extension of the Coffee Creek Streamway Trail |
| 13 | Park Police Vehicles (per safety plan) | GFa | 138,915 | 145,860 | - | 80,400 | 84,430 | 449,605 | New Park Police vehicles per Safety Plan |
| 14 | Security/Camera systems (per safety plan) | GFa | 115,760 | 255,260 | 127,630 | 134,010 | 140,710 | 773,370 | Security Cameras and network infrastructure per Safety Plan |
| 15 | Mid-America West Sports Complex Improv. Ph1 (4 softball) | COP | | 9,702,935 | | | | 9,702,935 | 4 synthetic turf, lighting, security cameras, storm pipe, concession and RR bldgs. |
| 16 | Mid-America West Sports Complex Improv. Ph2 (4 softball) | COP | | | 4,463,640 | | | 4,463,640 | 4 synthetic turf, lighting, walkways, playground |
| 17 | Camp Branch Park Ph1 and Trail Improvements | COP | | | | 7,841,750 | | 7,841,750 | New park - picnic shelters, restroom, playground, utilities, trails |
| 18 | Shawnee Mission Park - South Loop Paved Trail | COP | 1,852,970 | | | | | 1,852,970 | Paved trail connecting amenities on the south side of Shawnee Mission Park |
| 19 | Kill Creek Streamway Trail - North of Kill Creek Park | COP | | | | 3,294,720 | | 3,294,720 | Paved trail connecting trail in KCP to streamway trail north of the park |
| 20 | Ernie Miller Park Parking Improvements | GF | | | 790,500 | | | 790,500 | Renovation/expansion of Ernie Miller Parking Lot, walkways, maintenance drive |
| 21 | Park Police Substation | COP | 2,124,780 | | | | | 2,124,780 | Second park police substation - location TBD |
| 22 | Coffee Creek Streamway Trail - Antioch to US Hwy 69 | GF | | | | | 1,545,450 | 1,545,450 | Approx. 0.7 mile paved trail extension of the Coffee Creek Streamway Trail |
| 23 | TimberRidge Adventure Center - Lake and Dock Improvements | GF | | | | | 651,650 | 651,650 | Improves access, safety, and equipment storage for lakefront activities |
| 24 | Ernie Miller Nature Center Phase 1 Building Replacement | COP | | 2,160,460 | | | | 2,160,460 | Replace the original phase 1 Ernie Miller Nature Center (in lieu EMPNC expansion) |
| 25 | Mildale Farm site drainage improvements at Equestrian Style Barn | GF | | | | | 173,980 | 173,980 | Correct site drainage and replace walkways on south side of building |
| 26 | Tomahawk Hills Golf Course Irrigation System Replacement | COP | | | | 1,744,650 | | 1,744,650 | Irrigation system is 35+ years old and PVC piping is beginning to fail |
| 27 | 0.5% for Art | GFa | 36,215 | 69,367 | 36,450 | 75,035 | 11,855 | 228,922 | Public Art Fund per new Board approved policy |
| 28 | CIP TOTAL | | 15,434,230 | 15,113,822 | 7,904,610 | 16,046,365 | 3,508,075 | 58,007,102 | |
| 29 | | | | | | | | | |
| 30 | CAPITAL REPLACEMENT PROGRAM (CRP) | | | | | | | | |
| 31 | Roads/Parking Improvements and Replacements | GF | 840,000 | 862,000 | 900,700 | 994,850 | 1,000,000 | 4,597,550 | Road/parking overlay, sealing, patching, and drainage structures |
| 32 | Trails/Walkways Improvements and Replacements | GF | 540,000 | 570,000 | 590,000 | 620,000 | 640,000 | 2,960,000 | Trail/walks pavement overlay, sealing, patching, and drainage structures |
| 33 | Picnic Shelter Replacements | GF | 380,000 | 400,000 | 420,000 | 435,000 | 455,000 | 2,090,000 | Replace picnic shelter structures |
| 34 | Playground Replacements | GF | 270,200 | 284,500 | 297,300 | 310,700 | 324,700 | 1,487,400 | Replace playground equipment and surfacing |
| 35 | Vehicle and Equipment Replacement | GF | 455,000 | 575,300 | 604,300 | 631,550 | 631,600 | 2,897,750 | Replacement of vehicles and maintenance equipment |
| 36 | Park Police Vehicle Replacement (per safety plan) | GFa | 73,500 | 77,175 | 162,060 | 170,170 | 178,680 | 661,585 | Replacement of Park Police Vehicles |
| 37 | Site Improvements and Replacements | GF | 440,400 | 515,600 | 520,000 | 560,700 | 580,000 | 2,616,700 | Replace fencing, drainage structures, utilities, etc. |
| 38 | Buildings Improvements and Replacements | GF | 510,700 | 542,050 | 560,000 | 590,900 | 615,000 | 2,818,650 | Replace roofs, windows, HVAC, lighting, flooring, etc. |
| 39 | Restroom Building Improvements and Replacements | GF | 336,640 | 351,790 | 367,620 | 385,160 | 400,450 | 1,841,660 | New category: Replaces aging park restroom buildings |
| 40 | Recreation Facility Replacements & Improvements | GF | 145,000 | 245,350 | - | 267,900 | 240,000 | 898,250 | Rec. facility irrigation, fencing, lighting, bleachers, equipment, etc. |
| 41 | Golf Course Replacements & Improvements | GF | 225,000 | 245,350 | 250,000 | 267,900 | 275,000 | 1,263,250 | Golf course irrigation, cart paths, tee boxes, etc. |
| 42 | ADA Improvements | GF | 320,000 | 560,400 | 700,000 | 700,000 | 700,000 | 2,980,400 | ADA improvements at various location |

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|------|---|------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|--|
| | | | 2023 | 2024 | 2025 | 2026 | 2027 | 5-Yr Total | |
| 43 | Pedestrian Bridge Replacements | GF | - | - | - | - | 384,160 | 384,160 | Pedestrian bridge replacement |
| 44 | Sign Replacements | GF | - | 55,000 | - | - | 65,000 | 120,000 | Updates information kiosks, wayfinding, and monument signs |
| 45 | Stream Bank Repair and Stabilization | GF | - | 725,000 | - | - | - | 725,000 | Stabilize vulnerable stream banks |
| 46 | Technology Replacements | GF | 61,000 | 141,100 | 61,700 | 104,650 | 51,900 | 420,350 | Upgrades & capital replacement of IT infrastructure |
| 47 | CRP TOTAL | | 4,597,440 | 6,150,615 | 5,433,680 | 6,039,480 | 6,541,490 | 28,762,705 | |
| 48 | | | | | | | | | |
| 49 | Debt Service | | | | | | | | |
| 50 | Series 2013-A Refunding Series 2003-A & 2003-B (Issue Amt \$15,670,000) | GF | 1,560,000 | - | - | - | - | 1,560,000 | 2013 Series A - Map 2020 Land (Refi 2003A & 2003B) |
| 51 | Series 2015-A Park Police Bldg. COP's (Issue Amt \$2,500,000) | GF | 179,750 | 180,350 | 180,750 | 182,150 | 178,400 | 901,400 | 2015 Series A - Park Police and Visitor Center |
| 52 | Series 2017-A Meadowbrook Park Development | GFa | 988,200 | 984,400 | 984,400 | 988,000 | - | 3,945,000 | 2017 Series A - Meadowbrook Projects |
| 53 | Series 2017-B Big Bull Creek Park Development | GFa | 737,000 | 736,800 | 735,600 | 738,400 | - | 2,947,800 | 2017 Series B - Big Bull Creek Park |
| 54 | Series 2019-A Cedar Niles Development | GFa | 718,450 | 716,700 | 713,700 | 714,450 | 713,700 | 3,577,000 | 2019 Series A - Cedar Niles Park |
| 55 | Series 2019-B MASC-MAWSC Improvements | GFa | 510,250 | 513,100 | 510,500 | 513,300 | 510,300 | 2,557,450 | 2019 Series B - MASC/MAWSC Improvements |
| 56 | Series 2019-C Refinance Series 2010-D (Issue Amt \$2,595,000) | GF | 285,008 | 288,933 | 282,353 | 285,538 | 283,188 | 1,425,018 | 2019 Series C - New Century Field House (refinance) |
| 57 | Series 2019-D Refinance Series 2011-A (Issue Amt \$3,386,874) | GF | - | - | - | - | - | - | 2011 Series A - Map 2020 Land and Roe Pool Dome |
| 58 | Series 2020-A MASC Phase 1 | GF | 1,471,379 | 1,473,129 | 1,469,729 | 1,471,229 | 1,469,849 | 7,355,315 | 2020 Series A - MASC Improvements Phase 1 |
| 59 | Series 2021-A MASC Phase 2 | GFa | 1,158,055 | 1,154,959 | 1,154,250 | 1,154,001 | 1,155,171 | 5,776,435 | 2021 Series A - MASC Improvements Phase 2 |
| 60 | Proposed Debt Service on MASC Phase 3 | GF | 1,281,513 | 1,281,513 | 1,281,513 | 1,281,513 | 1,281,513 | 6,407,565 | Proposed 10-year issue |
| 61 | Proposed Debt Service on MAWSC Improvements Phase 1 | GF | | | 1,352,281 | 1,352,281 | 1,352,281 | 4,056,843 | Proposed 10-year issue |
| 62 | Proposed Debt Service on MAWSC Improvements Phase 2 | GF | | | | 628,532 | 628,532 | 1,257,064 | Proposed 10-year issue |
| 63 | Proposed Debt Service on Dredging Heritage Lake (GBA estimate) | GF | | 1,000,935 | 1,000,935 | 1,000,935 | 1,000,935 | 4,003,740 | Proposed 10-year issue |
| 64 | Proposed Debt Service on SMP South Park Multi Use Trail | GFa | | 260,127 | 260,127 | 260,127 | 260,127 | 1,040,508 | Proposed 10-year issue |
| 65 | Proposed Debt Service on Camp Branch Park and Trail Improvements | GFa | | | | | 1,095,616 | 1,095,616 | Proposed 10-year issue |
| 66 | Proposed Debt Service on Kill Creek Streamway Trail - North of KCP | GFa | | | | | 464,837 | 464,837 | Proposed 10-year issue |
| 67 | Proposed Debt Service on Park Police Substation | GF | | 181,295 | 181,295 | 181,295 | 181,295 | 725,180 | Proposed 20-year issue |
| 68 | Proposed Debt Service on Ernie Miller Nature Center Ph1 Replacement | GF | | | 185,151 | 185,151 | 185,151 | 555,453 | Proposed 20-year issue |
| 69 | Proposed Debt Service on Tomahawk Hills GC Irrigation Replacement | GF | | | | | 246,145 | 246,145 | Proposed 10-year issue |
| 70 | DEBT SERVICE TOTAL | | 8,889,605 | 8,772,241 | 10,292,584 | 10,936,901 | 11,007,039 | 49,898,369 | |
| 71 | | | | | | | | | |
| 72 | | | | | | | | | |
| 73 | TOTAL CAPITAL IMPROVEMENTS, CAPITAL REPLACEMENTS, & DEBT SERVICE | | 28,921,275 | 30,036,678 | 23,630,874 | 33,022,746 | 21,056,604 | 136,668,176 | |
| 74 | | | | | | | | | |
| 75 | | | | | | | | | |
| 76 | FUNDING | | | | | | | | |
| 77 | Anticipated General Fund CIP Funds (GF) | | 11,750,465 | 12,337,988 | 12,954,888 | 13,602,632 | 14,282,764 | 64,928,737 | |
| 78 | Anticipated General Fund 4255140 Funds (GFa) | | 6,004,951 | 5,867,403 | 6,242,001 | 6,585,051 | 6,820,471 | 31,519,877 | |
| 79 | Other Funds | | - | - | - | - | - | - | |
| 80 | Use of Reserves | | - | - | - | - | - | - | |
| 81 | Debt Financing (COP) - Mid-America West Sports Complex Phase 1 | | - | 9,702,935 | - | - | - | 9,702,935 | |
| 82 | Debt Financing (COP) - Mid-America West Sports Complex Phase 2 | | - | - | 4,463,640 | - | - | 4,463,640 | |
| 83 | Debt Financing (COP) - Heritage Lake | | 7,199,880 | - | - | - | - | 7,199,880 | |
| 84 | Debt Financing (COP) - SMP South Park Multi Use Trail | | 1,852,970 | - | - | - | - | 1,852,970 | |

| <i>Line</i> | <i>Project</i> | <i>Fund</i> | <i>2023</i> | <i>2024</i> | <i>2025</i> | <i>2026</i> | <i>2027</i> | <i>2023-2027 5-Yr Total</i> | <i>Comments</i> |
|-------------|---|-------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------------------|-----------------|
| 85 | Debt Financing (COP) - Camp Branch Park and Trail Improvements | | - | - | - | 7,841,750 | - | 7,841,750 | |
| 86 | Debt Financing (COP) - Kill Creek Streamway Trail North of KCP | | - | - | - | 3,294,720 | - | 3,294,720 | |
| 87 | Debt Financing (COP) - Park Police Substation | | 2,124,780 | - | - | - | - | 2,124,780 | |
| 88 | Debt Financing (COP) - Ernie Miller Nature Center Phase 1 Replacement | | - | 2,160,460 | - | - | - | 2,160,460 | |
| 89 | Debt Financing (COP) - THGC Irrigation replacement | | - | - | - | 1,744,650 | - | 1,744,650 | |
| 90 | Total Anticipated Funding | | 28,933,046 | 30,068,786 | 23,660,529 | 33,068,803 | 21,103,235 | 136,834,399 | |